

I was reminded recently that 2022 begins my 40th year of full time employment in this industry. That is a sobering thought. This weekend I plan to attend a memorial service for Harold Tompkins, a man who was instrumental in the history of Cramer and Associates. While contemplating on the past, and the legacy of those who built much of what we stand on today, I can't help but be optimistic about the future. We have an amazing team of people who I believe are the best in the industry. 2022 looks to be another full and challenging season.

WHERE WE ARE

The Johnson county I80 reconstruction work continues to take shape. Ben Wood, Josh Holtz, and Kyle Rave are currently working there on some of the last structures.

Cedar Rapids is active this year with the replacement of the Tower Terrace road and I380 interchange, and the replacement of the HWY

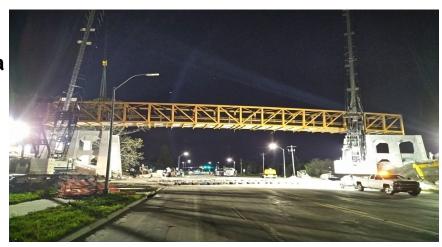
30 bridge over the Cedar River. Kelly Henderson is serving his first year as General Superintendent with Anthony Cramer, Jake Carlson, Brian Jones, Rory Miller, and Brad Burch leading the Cedar Rapids projects.



There is some work in Central Iowa with Nels Overgaard finishing up the Ankeny pedestrian bridge, and Mike Akers getting started on the HWY 28 over Racoon River bridge replacement in West Des Moines. Darrin Hansen also recently moved to HWY 28 to tie drilled shaft cages.

Jeff Thompson is nearing completion in Council Bluffs at I 29 and Nebraska Avenue.

Jake Branan has the privilege of cleaning up the Lincoln Nebraska project, and will soon be moving to some repair projects near



Carson Iowa. I am not sure where Carson is.

We have a good amount of bridge deck overlay and repair work, and while that work may not be as glamorous as some of the new structure work, it has consistently been our bread and butter.

Chase Volker is on I-29 in Fremont County. Ryan Graham, and Josh Branan are near Atlantic. Boyd Mortensen has a seasons work on HWY 34 in Montgomery County. Will Philipps is completing two repairs in Decatur County, and heading to Woodbury County. Doug Larimore is in Ft. Dodge on a joint replacement.

STAY SAFE OUT THERE! Dan Cramer

